

COROWA GOLF CLUB LTD

ABN: 59 001 071 110

ANNUAL REPORT

30 SEPTEMBER 2017

COROWA GOLF CLUB LTD

ABN: 59 001 071 110

ANNUAL REPORT

For the year ending 30th September 2017

NOTICE TO ALL MEMBERS

Notice is hereby given that the Annual General Meeting of the Corowa Golf Club Ltd will be held at the Registered Office, The Clubhouse, South Corowa on Monday, 11th December 2017 at 7.00pm.

AGENDA

1. To confirm the Minutes of the Annual General Meeting of the Corowa Golf Club Ltd held on 5th December 2016
2. To receive and consider the Report of the Directors. PLEASE NOTE would members with questions regarding the financial statements please submit them in writing to the President seven (7) days prior to the meeting
3. To receive and consider Financial Reports and Auditor's Report
4. Declaration of the ballot for the Election of the Board of Directors 2017/2018 year
5. Appointment of Auditors for the 2017/2018 year
6. General business for the consideration of the incoming Board

Corowa NSW

20 November 2017

By Order of the Board
Malcolm McLean
President

BOARD OF DIRECTORS

PRESIDENT

Mr M. McLean

VICE-PRESIDENT

Mr D. Ward

CAPTAIN

Mr P. Dunning

DIRECTORS

Mrs A. McNamara, Mr R. Sargood, Mr S. Carrick

MATCH COMMITTEE

P. Dunning (C), A. Scott, R. Rowe (Club Professional),
A. Nicol (Ladies Captain), J. Taylor, M. McLean, E. King, B McLean

GREENS/WATER COMMITTEE

A. McNamara, T. Vonarx (Course Superintendent), M. McLean, R. Sargood, B. Taylor

MEMBERSHIP

P. Dunning

JUNIOR PROMOTIONS

R. Rowe

MDGA DELEGATE

A.Scott

LADIES COMMITTEE PRESIDENT

G. Handberg

CAPTAIN

A Nicol

HANDICAP MANAGER

E. King

SECRETARY

F. Hudson

HONORARY TREASURER

N Miller

LADIES COMMITTEE

E. King, S. Patton, P. Lethbridge, T. Merritt, B McLean

LADIES MATCH COMMITTEE

A. Nicol (C), E. King, G. Handberg, S. Patton, B. McLean, N Miller

AUDITORS

Salisbury Audit Services Pty Ltd

GOLF PROFESSIONAL

Robert Rowe

COURSE SUPERINTENDENT

Trent Vonarx

2017 President's Report

2016/2017 has been another challenging year for the Corowa Golf Club. Our financial constraints have meant that we have not been able to aggressively market our offerings or spend large amounts on major improvements to the course, Clubhouse or the motel.

When we look at our golf course, we can only admire the work done by Trent, Ben and their team to continue to present a course the envy of most other clubs. They have been again short staffed for the majority of the year, yet managed to make improvements and have been able to create a nursery that will provide turf to allow us to further improve several of our greens over time.

We have been able to changeover many of the aging greens equipment with new models, and with the current low interest rate environment, we have been able to reduce our monthly commitment and still provide Trent with much more efficient gear.

I never get sick of congratulating a great young team (including Tim).

During the year our chef Geoff resigned, and this created a dilemma for the Board. We investigated several opportunities to lease out the kitchen again, but none of those were deemed appropriate. We confirmed our desire to operate the kitchen ourselves and the task has fallen to Fran Wightwick to manage that part of our operations.

While the restaurant has struggled to cover costs this year, it 's offerings have improved and we are all working on the consistency of the product. Fran and Anna and their team are working tirelessly to provide members and guests with great food. We are excited about how we will be able to combine our restaurant offering with our new cinema once it opens in December.

Speaking of the cinema. Following the Board's Strategic Plan for the long term success of the Club, we had several discussions with Federation Council about establishing a cinema facility in Corowa, and in particular, at the Golf Club. The Board and Council staff put in massive efforts to prepare and lodge an application for grant funding as part of the Stronger Communities Funding Program. We were successful in our application and were granted \$585,000 towards the construction of a cinema within the Clubhouse. We expect that we will not be out of pocket for this project as the budget construction costs are fully covered by the grant funds. We will be contributing our time to the project however as many of our staff, particularly Daniel, will be involved heavily throughout the project. I should at this point acknowledge on behalf of our members, the assistance and support of Federation Council, particularly Mike Eden, Chris Gillard and Deanne Drage, throughout the grant application process. You will all be aware that this project is well under way, and we hope to be showing our first movies in mid December this year. We hope our members and the local community are as excited as we are and fully support this community initiative.

As stated earlier, our golf course is in fantastic shape. This however, has not saved us from falling golf participation. This fall in golfing numbers is reflected in a drop in our golf related income over the last two years, despite our best efforts.

Once again, Rob and his team have provided great service to all members and visitors and have worked tirelessly to develop programs and events to attract and grow the golfing participation. Among these innovations/programs is the work being done by Levi with juniors and Rob with the junior camps and the Swing Fit program. The Pro-shop is the first contact point for many of our visitors and guests and we are fortunate to have a fantastic welcoming team.

We all should thank and congratulate Rob and Renae and their team on all of their effort and contribution to the success of the Club.

Our Ladies Committee have again stepped up and provided amazing support for all Club events and have attracted many visiting golfers to our course. They have raised funds not only for the Aged Care facility (through the Pink Day event), but for many improvements around the Club and the course. We say it every year, but without their input, many of the Club events would not happen, let alone be successful, without the Ladies' involvement. Thank you for your continuing support and involvement.

2017 President's Report (Continued)

Our volunteers continue to turn up and assist Trent wherever possible and I thank you all for your commitment. They also help with functions, events and assist with driving the courtesy bus. There is always things to be done so do not be shy if you have free time. We do appreciate everyone's assistance.

We again held the Marcus Fraser Tournament in January, and it was a success both in terms of player numbers and financially. We truly respect Marcus allowing us to use his name and reputation to guarantee the success of this event, year in year out. Shaun Whitechurch and John Fraser must also be thanked for their continuing efforts and significant contributions to making this event happen.

We continue to have a terrific band of sponsors, from our three major sponsors, Corowa IGA, Gyles Newsagency and Kilara Partners, our silver sponsors and our tee sign sponsors. It is extremely gratifying and humbling to have their continuing support and we continue to build partnerships with them for our mutual advantage. We ask that our members and visitors support these deserving local businesses.

All the Golf Club staff have contributed immensely to the ongoing success of the Club. They provide wonderful service to our members and guests, they maintain the appearance and cleanliness of the Club, they come forward with suggestions for events and give of their time freely when needed. It has been a tough year and the Board really appreciates the input and "ownership" shown.

I do not like to single any one out but it would be remiss of me not to mention the efforts of our manager Daniel. Not only has he been responsible for implementing Board policy and overseeing the general operations of the Club, he has taken on the management of the Cinema project. Without his input, this project could have become quite problematic and even more difficult to control costs. Thank you Daniel for your willingness to go the extra mile.

I do not propose to spend a lot of time discussing our financial results, they are covered in detail in the Finance Committee report and the Financial Accounts. Needless to say, our cash trading result of \$2,527 (before depreciation and allowing for grant proceeds), is disappointing and well down on last year. It is however slightly better than we budgeted for, given we expected the first full year of restaurant operations to be tough.

Encouraging aspects of the financial performance are the increase in poker machine revenues, the increase in bar trading and profit, the slight increase in the motel contribution to our bottom line and the continuing improvement in cost controls. Golfing income fell again this year and remains a key area of focus for the Board, along with improving the profit performance of the restaurant. We fully expect that the Cinema will provide a welcome boost to the Restaurant's bottom line.

Finally to my fellow Board members. It has been another tough year and I thank you all for your continuing support and willingness to get "down and dirty" when needed. Steve especially for your efforts to get the September 2017 accounts finalised, Richard for work with various supply contracts, Doug with day to day matters and other contract negotiations, Anne with everything Greens and Phill with all matters golf. Phill is retiring from the Board this year and his enthusiasm and efforts will be sorely missed. Big shoes to fill for our incoming Captain. The support offered by you all is truly appreciated.

The Board has again been wonderfully supported by John Taylor, Andrew Scott, Bernie McLean, Ann Nicol, Rob Rowe and Elaine King through their involvement on the Match Committee and by Bob Parr providing assistance and advice in respect of our Cinema project.

The Board and I look forward to 2017/2018 with confidence, knowing the changes we have made and will make will place the Club in a strong position, with superb facilities for members, guests and our local community.

Malcolm McLean

President

2017 Finance Committee's Report

The 2016/17 golfing year has been a tough one. The Board has continued to review expenditure and made savings where possible, but the focus needed to shift to measures to increase our income.

The reported result shows a loss of \$27,437 compared to last year's loss of \$168,848, an improvement of \$141,411.

This initial comparison needs to be tempered by the fact that the Club received \$144,511 of the Cinema funding Grant during the year. When we compare results achieved before depreciation expense and without the grant funds, the Club achieved a cash surplus of \$2,527 compared to last year's \$53,105. These results are summarised in the Supplementary Financial Information at the back of the Annual Report.

While this result is disappointing, there are many encouraging signs.

Overall revenue increased 22.8%, but a large proportion of this increase came from the fact that we operated the restaurant for the full twelve months compared to just under two months in the last year. Ignoring the restaurant, our revenue increased 4.7%. Bar sales were up \$71,428, motel revenue down \$4,364, gaming revenue up \$47,373 and golf related income down \$35,802.

Despite the small drop in revenue the motel contribution to our bottom line increased by \$17,454 due largely to reduction in wages costs.

This is the first year for some time where we have seen an increase in our poker machine revenue. During the year we reconfigured our gaming room and also introduced several new machines and games. We are hoping to continue this process, subject to our financial constraints.

Expenditure on the golf course has been reduced through sound management by Trent, but the Board believes we cannot continue to cut costs and maintain what is our greatest asset. We have replaced some of the greens equipment and thanks to the low interest rates, our monthly commitments have actually dropped.

During the year, the Board introduced a sliding scale of member benefits and discounts to reward our full members who continue to fully utilise our facilities. While this has resulted in a small reduction in profitability, we believe it is a small price to pay to encourage our members.

The concerning aspect of this year's result is the continuing drop in golf related revenue. Green fees and competition fees fell \$35,802, following a significant fall last year. This is an area that will be focused upon by the Board moving forward.

Our member numbers have slightly increased overall, largely due to an increase in country and social members. Our full golfing members reduced marginally.

Our first full year of operating the restaurant has resulted in a loss of \$52,003. This is disappointing but it has been a very steep learning curve and the Board believes that we can control costs, improve our product delivery and significantly improve the restaurant's bottom line. The upcoming opening of the Cinema will provide an opportunity to increase our restaurant revenue without increasing our costs.

A large proportion of the Board's focus this year has been on obtaining firstly funding and then Council approval for the establishment of a Cinema within the Clubhouse. We obtained a NSW Government Grant under the Stronger Communities initiative of \$585,000 to fund the construction costs and received final Council approval shortly after that. Construction has commenced and we are on track for a mid December opening. The project is currently on budget and we do not anticipate any cost overruns.

We are currently investigating possible computer system efficiency gains that will make all our jobs easier and allow for much more timely reporting for management and the Board.

2017 Finance Committee's Report (Continued)

Doug Ward has again willingly put in hours to assist in the day to day running of the Club and this year Steve Carrick has contributed a huge amount of time looking at our systems and particularly in the last month, preparing financial accounts and assisting the administration team.

Corowa Golf Club

Finance Committee

MEMBERSHIPS 2017

	2017	2016
Life members	2	0
Full Golfing Members	260	287
Full Golfing Members 1 st Year	20	0
Country Members	268	501
Country Golf 1 st year	0	74
7 Day Social Golf	44	53
Pay to Play	69	50
25 and Under Members	16	13
Junior Members	50	66
Social Members	1016	960
Honorary Members	1	2
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MEMBERSHIP PRICES

	2017/2018	2016/2017
Full Member	\$ 550.00	\$ 550.00
Full Member 1 st Year	\$ 199.00	N/A
Country Member	\$ 150.00	\$ 150.00
Country Golf 1 st year	N/A	\$ 89.00
7 Day Social Golf	\$ 370.00	\$ 370.00
Pay to Play	\$ 99.00	\$ 99.00
25 and Under Members	\$ 250.00	\$ 250.00
Junior Member (12- 18)	\$ 40.00	\$ 40.00
Social Members	\$ 15.00	\$ 15.00

2017 Ladies President's Report

2017 has been another busy year for the Lady Golfers. Many ladies have represented our Club at the special Tournaments held at other venues, as well as playing in our Pennant teams. Our nine-hole players continue to meet regularly on Monday and Friday mornings. A combination of severely cold days, holidays and 'running repairs' caused our playing numbers to fluctuate during the year, but with warmer weather, we are up to full quota. Several ladies who are new to Corowa have been welcomed.

Our annual Chomley-Davidson Bowl in April was a great day, played by over 100 ladies from North-East and Riverina Clubs in picture-perfect weather on our beautifully-prepared Course. Thanks to Trent and his team.

In June we were proud to host the North-East Ladies' Golf Association Championships. Despite extremely cold weather, this was a great success. As part of our preparations for this event, we ran a raffle and funded the replacement of the toilet facilities on the Old Course.

Some of our ladies helped to organise another Golf-and-Dinner event to coincide with the British Open Championship in July - 'Birdies at Birkdale' was great fun.

Our 5th annual Pink Day in October was an extremely successful and happy event, raising money to be used to support Corowa residents who are ill, particularly those suffering cancer, and also their relatives and friends. Our sincere thanks to those Community-minded local businesses who sponsored our day. During 2017, using our Pink Day funds, we completed the furnishing of a Family Rest Room at the Corowa Nursing Home, purchased a beautiful recliner chair for Ward 5 at the Corowa Hospital, installed a reverse-cycle air-conditioner in the veranda outside this room, and contributed to the purchase of a state-of-the-art wound dressing chair for Corowa Hospital. We are so proud to have achieved these outcomes, with absolutely everything being for the benefit of Corowa residents.

Our ladies are renowned for their willingness to 'pitch in and help' around the Club whenever help is needed. Our efforts this year included decorating the Club House for Christmas 2016 and helping to prepare the Club House and gardens prior to the Marcus Fraser event in January, our Bowl in April and the North-East Championships in June. In addition, we ran a raffle to purchase new tee flags prior to the Marcus Fraser weekend. Our Easter Raffle was a great success. Sincere thanks to all ladies who have helped with these ventures, including those who have generously donated raffle prizes

We also have had fun as a social group, apart from on the golf course. Lunches on the first Friday of each month were well attended, as was the 3-putt lunch and the pre-Christmas get-together. Oaks Day at the Corowa Golf Club is a gala event.

We note with sadness that both Wendy Grover and Kath Quick passed away during 2017. Wendy was a lovely lady, an active golfer and brought joy to all those who knew her. Kath played golf well into her 80s, and generously contributed to the establishment of some lovely garden beds around the Course. We miss them.

There is a natural and appropriate turnover of members of the Ladies' Committee. At the end of 2016, Bernie McLean retired as Lady Captain, but fortunately stayed on as a member of the Committee. Bernie was a great Captain, extremely knowledgeable and helpful to everyone. Maureen Jeeves retired from the Committee, having willingly contributed time, effort and ideas to so many of our projects. Margaret Bradford also retired from her position as Lady Treasurer, having done a splendid job in keeping our accounts in order.

This year we farewell Elaine King, who is moving to live in Bendigo. Elaine has been a wonderful asset to our Ladies' group and to the Corowa Golf Club in general. She has been an active Committee member, serving as Lady Captain and Lady President, and as a member of the Club's Match Committee. We wish her well and look forward to many happy returns. We also acknowledge and appreciate the great contribution to the Corowa Golf Club made by Elaine's late husband, Shane.

I have decided to retire from the Committee at the end of this year. I am honoured to have been chosen to be a member of the Ladies' Committee, and to serve as Treasurer, Vice-President and President. My sincere personal thanks to all the Committee members for their support and hard work. I have loved every minute of my involvement, and will happily assist the Ladies and the Club in any way I can in the future. Special thanks to Daniel and the staff at the Club for their help, co-operation and support, and of course to the Board.

I extend my warmest wishes to everyone for a happy, safe Festive Season and good golfing in 2018.

2017 Captain's Report

Another year has come and gone, the course is once again in fantastic condition, new cart paths from the 27th green to the 10th Tee and around the back of the 12th green look tremendous. The clearing out of the 19th Tee has been remarkable, opening up a great vista not only looking out over the course but also looking back to the club house. Well done Trent and his team and all the volunteers. The new nurseries will enable some of our greens to be replaced gradually over the next few years.

HIGHLIGHTS OF THE YEAR

Marcus Fraser weekend was once again a major highlight.

The Ladies Pink Day, **fantastic**, a great day had by all.

Some of the events Corowa hosted during the year were;

- Top of the Murray in May and November,
- The week of veteran's golf in March and September,
- The River Belt Open,
- Murray Masters
- The Sidchrome Ambrose day

The play off month in August was a great success with Doug Ward and Heather Briggs the winners. Next year it will be called the sponsor's playoff month. A few people thought you had to win something throughout the year to qualify but this is not so. It is to encourage more players to play on Sundays, during the quiet months and give members a chance to win a free membership for the following year.

Club championships will be played in November this year so results are unknown, flyers have been sent out and are on Facebook, the club website so please support our Premier Event.

Honour Board events are still a major concern. These are prestige events and the numbers were well down again. It will come to cancelling these events, which will be a great shame as there is a lot of club history in these events. Please support these events.

PENNANTS

A great win in the Mid-Murray Fourball competition fantastic effort.

A new era begins in the Scratch, Handicap and Masters pennants. The MDGA and the North East District are merging which will enable more teams to be involved, such as Yarrawonga and Wodonga. Games will be played in March next year, very exciting news.

BIG THANK YOU. To all the match committee for the fantastic support throughout the year, the volunteers who do the cards after the weekend competitions, to Daniel and his staff, our great ladies committee, to Rob and his staff in the pro shop who have done an amazing job. A special thanks to Andrew Scott who has been fantastic throughout the year, putting in long hours as our MDGA Board representative, doing cards, player of the year votes, along with helping run the veteran's golf and Masters Pennant. His efforts have been tireless and selfless for the entire year.

NEXT YEAR

We have some new events for 2018 such as the NSW Cancer Council Ambrose event on 18TH of February and the Brett and Karen St John's Ambrose event on the 5th of May.

I once again urge all members to get behind the Honour Board events. It would be a great shame if some of them disappeared due to lack of support. They are handicap events so all members have an equal chance.

2017 Captain's Report (Continued)

PERSONAL NOTE

I will be stepping down as Club Captain at the AGM, I hope you will all support whoever takes on the position as much as you have done for me.

Phillip Dunning

Club Captain

2017 Ladies Captain's Report

This is my first year as Ladies' Captain and I must say it has been a reasonably easy ride so far. This is undeniably because of the unconditional support of the Ladies' committee and the lady golfers themselves, as well as being mentored by past Captains. My gratitude also goes to Rob and the staff of the Pro Shop who patiently answered many, many questions and helped in any way they could.

We have a relatively small number of lady golfers with big hearts and intrepid spirit, who play no matter the weather, (not me though – I'm a fair weather golfer!). The numbers are usually in the high 20's to low 30's – the exception being in the depth of this year's cold winter. Many ladies sensibly decided to travel to warmer climes at this time. However we have welcomed several new members – one as a result of Rob's "Swing-fit" program, others moving to the area, some returning to golf, and some new Country members. We are delighted to have you as part of our Club.

Our big event of the year was the Chomley-Davidson Bowl which was contested by 127 players from 16 clubs and 3 districts. It was a very successful day, the course was in pristine condition and the Bowl was won by Albury.

We entered two Pennant teams in the NEDLGA competition, and one team in the RLGA competition. Unfortunately we were not able to make the finals. My thanks go to the ladies who made themselves available over the pennant season.

In June we were honoured to host the NEDLGA Championships over three days. It was great to be able to showcase our course for this event, and several of our ladies won trophies.

We had ladies represent Corowa at various tournaments around the region, and also compete in the RLGA Foursomes Championship at Thurgoona in May, the RLGA Championship at Finley in September, the RWH 4BBB district final at Benalla in September and the NSW Women's 4BBB district final at Deniliquin in October.

Our Board events have had reduced numbers and the Foursomes Championship was reduced to an 18 hole event due to extremely inclement weather. However I thank everyone who participated and congratulate the winners.

In October 62 players took to the course for our annual Pink Day charity fundraiser, playing a Scottish Medley. It was well supported by men and ladies alike, and everyone entered into the spirit of the day helping to raise over \$1700 for projects to be undertaken at Corowa Hospital.

I thank Trent and his staff for their cheerful assistance, Daniel, Carly, Di and the other office staff, Fran and the kitchen staff, and the volunteer gardeners who had the surrounds looking beautiful prior to our big events.

Ann Nicol

Ladies' Captain

Greens Report 2017

This year we have witnessed many changes, and additions to the golf course. The greens staff have worked tirelessly to provide a quality course for play in every weather condition. Every tournament that has been played on our golf course has only attracted positive comments, which also reflects the sentiments of our members and guests.

Major bunker work on the course has seen a new pot bunker on the 7th, alterations to the bunkers on the 3rd, 6th & 7th, 12th and 19th. New cart paths have been established on the 12th and a new path across from the 18th to the 10th. Two new greens nursery have been established to provide new surfaces for greens next year. The greens will be replaced with the new surface because of the encroaching and invading couch grass.

The most noticeable alterations are the 19th tee area across to the 24th tee area. The clearing of the trees and bushes, the removal of the old pulley rope station and the removal of the trees behind the 27th green. This has created an open view of the golf course and is a credit to the staff.

New irrigation systems are continually being implemented on the surrounds areas. This provides less water waste and more controlled watering. There has been minimal disruption to the course while this is happening.

The Board of Directors approved the purchase of six new Toro machinery items for use. These include fairway and rough mowers, bunker rake, spray equipment, a spreader and a new workmen. The new machinery is much more time efficient and provides a better finish on the course.

The volunteers that present themselves each week are to be thanked for the jobs they do. Garry, Bill, Pete, Graham, Allan and Steve. Your help is very much appreciated by the Board, members and the greens staff. Our volunteers make a huge difference to how our quality course is presented each week. Well done to you all.

Our staff of seven workers, Trent and Ben, Dylan, Mason, Alex, Tim and Aaron, are to be congratulated on the presentation of the 27 holes on our golf course. Their budget is limited, but their work effort is enormous. They are continually making improvements to our course and take pride in how they present the course to our members and the public.

An extra special thank you must go to Trent and Ben. These two gentlemen go above and beyond the call of duty. They lead by example, and work tirelessly day and night, often alone, and often without recognition. Trent and Ben's unrelenting commitment and dedication to presenting a world class golf course week in week out is outstanding. They deserve our congratulation and we sincerely thank them for a job well done.

Richard Sargood

Greens Committee

COROWA GOLF CLUB LTD

ABN: 59 001 071 110

**Financial Report For The Year Ended
30 September 2017**

COROWA GOLF CLUB LTD

ABN: 59 001 071 110

Financial Report For The Year Ended 30 September 2017

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COROWA GOLF CLUB LTD
ABN: 59 001 071 110
DIRECTORS' REPORT

Your directors present their report on the company for the financial year ended 30 September 2017.

Directors

The names of the directors in office at any time during, or since the end of, the year are:

	Position	Occupation	Age	Meetings Attended
Mr Malcolm McLean	President	Accountant	59	12
Mr Douglas Ward	Vice President	Motel Operator	58	12
Mrs Anne McNamara	Director	Motel Operator	58	12
Mr Richard Sargood	Director	Farmer	61	10
Mr Stephen Carrick	Director	Accountant	59	12
Mr Phillip Dunning	Director	Bus Driver	66	12

Directors have been in office since the start of the financial year to the date of this report unless otherwise stated.

Review of Operations

The profit of the company for the financial year after providing for income tax amounted to \$-27,437.

The operating revenue achieved by the Club for 2017 was \$2,812,967 compared with \$2,300,459 recorded in 2016. The main areas of revenue compared to last year show the following trends:

	2017	2016
Interest Revenue	57	28
Gaming Revenue	527,394	480,012
Bar Revenue	659,452	588,024
Subscriptions	235,537	205,801
Course Fees	464,921	499,400
Venue Hire	6,318	3,702
Kitchen Lease	0	27,455
Accommodation	307,803	313,222
Restaurant Sales	480,726	63,347
Other income	128,743	119,468
Total Revenue	2,812,968	2,300,459

The accommodation units continue to trade profitably, contributing \$166,501 to the Club's bottom line for the year (2016: \$149,977). These results are before taking depreciation into account.

Significant Changes in the State of Affairs

No significant changes in the state of affairs of the company occurred during the financial year.

Principal Activities

The principal activities of the company during the financial year were that of a Golf Club. No significant change in the nature of these activities occurred during the year.

Membership

The Club is a company limited by guarantee and without a share capital. The number of members at 30 September 2017 were 2,106 (2016: 2,006).

Events Subsequent to the End of the Reporting Period

Following the strategic planning undertaken by the Board last year to make the best use of Club resources, the Club entered into a contract to install a Cinema into the Clubhouse. The project is fully funded by a NSW Government Grant of \$585,000. Costs incurred as at 30 September 2017 were \$269,257.97. The remaining \$315,742.03 will be paid in the subsequent year. The Club has claimed \$144,511 of the Grant as at the year end and the remainder of the grant is payable upon presentation of receipts. The project is expected to be completed in December 2017.

No other matters or circumstances have arisen since the end of the financial year which significantly affected or may significantly affect the operations of the company, the results of those operations, or the state of affairs of the company in future financial years.

COROWA GOLF CLUB LTD
ABN: 59 001 071 110
AUDITOR'S INDEPENDENCE DECLARATION UNDER SECTION 307C OF
THE CORPORATIONS ACT 2001 TO THE DIRECTORS OF COROWA GOLF CLUB LTD

I declare that, to the best of my knowledge and belief, during the year ended 30 September 2017 there have been no contraventions

(i) the auditor independence requirements as set out in the *Corporations Act 2001* in relation to the audit; and

(ii) any applicable code of professional conduct in relation to the audit.

Name of Firm Salisbury Audit Services Pty Ltd

Name of Partner  Rob Salisbury - Auditor Regn No 2378

Date 13/11/2017

Address 594 David Street

ALBURY NSW 2640

COROWA GOLF CLUB LTD
ABN: 59 001 071 110
STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME
FOR THE YEAR ENDED 30 SEPTEMBER 2017

		2017	2016
	Note	\$	\$
Sales revenue	2	2,810,951	2,290,139
Other income	2	154,966	10,320
Cost of Goods Sold		(535,164)	(303,542)
Employee benefits expense		(1,330,114)	(996,589)
Promotional Expenses		(174,530)	(137,505)
Taxes, Licences & Subscriptions		(147,564)	(134,873)
Maintenance		(152,808)	(179,216)
Utilities		(172,904)	(167,556)
Cleaning		(34,081)	(33,594)
Directors Expenses		(228)	(729)
Printing, Postage & Stationery		(12,415)	(12,227)
Professional Fees		(70,454)	(69,411)
Depreciation and amortisation expense		(174,475)	(221,953)
Finance costs	3(a)	(127,239)	(130,882)
Other expenses		(61,378)	(81,230)
Profit before income tax		<u>(27,437)</u>	<u>(168,848)</u>
Tax (expense) income		-	-
Profit for the year		<u>(27,437)</u>	<u>(168,848)</u>
Other comprehensive income:			
Total other comprehensive income for the year		-	-
Total comprehensive income for the year		<u>(27,437)</u>	<u>(168,848)</u>

The accompanying notes form part of these financial statements.

COROWA GOLF CLUB LTD
ABN: 59 001 071 110
STATEMENT OF FINANCIAL POSITION AS AT 30 SEPTEMBER 2017

	Note	2017 \$	2016 \$
ASSETS			
CURRENT ASSETS			
Cash and cash equivalents	5	123,420	97,388
Trade and other receivables	6	66,107	48,102
Inventories	7	53,649	53,896
Other current assets	8	64,160	64,964
TOTAL CURRENT ASSETS		<u>307,336</u>	<u>264,350</u>
NON-CURRENT ASSETS			
Property, plant and equipment	9	1,639,612	1,191,928
Intangible assets	10	54,669	54,669
TOTAL NON-CURRENT ASSETS		<u>1,694,281</u>	<u>1,246,597</u>
TOTAL ASSETS		<u>2,001,617</u>	<u>1,510,947</u>
LIABILITIES			
CURRENT LIABILITIES			
Trade and other payables	11	649,727	462,568
Borrowings	12	78,823	43,200
Provisions	13	75,533	53,039
TOTAL CURRENT LIABILITIES		<u>804,083</u>	<u>558,807</u>
NON-CURRENT LIABILITIES			
Borrowings	12	439,761	175,000
Provisions	13	30,584	22,514
TOTAL NON-CURRENT LIABILITIES		<u>470,345</u>	<u>197,514</u>
TOTAL LIABILITIES		<u>1,274,428</u>	<u>756,321</u>
NET ASSETS		<u>727,189</u>	<u>754,626</u>
EQUITY			
Issued capital		-	-
Reserves		-	-
Retained earnings		727,189	754,626
TOTAL EQUITY		<u>727,189</u>	<u>754,626</u>

The accompanying notes form part of these financial statements.

COROWA GOLF CLUB LTD
ABN: 59 001 071 110
STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 30 SEPTEMBER 2017

	Note	Retained Earnings (accumulated losses)	Total
		\$	\$
Balance at 1 October 2015		923,474	923,474
Retrospective adjustment upon change in accounting policy	1(x)	-	-
Balance at 1 October 2015 (restated)		923,474	923,474
Comprehensive income			
Profit for the year		(168,848)	(168,848)
Balance at 30 September 2016		754,626	754,626
Balance at 1 October 2016		754,626	754,626
Comprehensive income			
Profit for the year		(27,437)	(27,437)
Balance at 30 September 2017		727,189	727,189

The accompanying notes form part of these financial statements.

COROWA GOLF CLUB LTD

ABN: 59 001 071 110

STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 30 SEPTEMBER 2017

	Note	2017	2016
		\$	\$
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts from customers		2,983,357	2,287,854
Payments to suppliers and employees		(2,667,497)	(2,221,475)
Dividends received		-	-
Interest received		57	28
Finance costs		(23,289)	(27,810)
Income tax paid		-	-
Net cash provided by/(used in) operating activities	15(a)	<u>292,629</u>	<u>38,597</u>
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment		10,000	-
Proceeds from sale of investments		-	-
Purchase of property, plant and equipment		(622,129)	(15,568)
Purchase of investments		-	-
Dividends received from equity accounted investments		-	-
Loan payments made to related parties		-	-
Loan repayments received from related parties		-	-
Net cash provided by/(used in) investing activities		<u>(612,129)</u>	<u>(15,568)</u>
CASH FLOWS FROM FINANCING ACTIVITIES			
Proceeds from issue of shares		-	-
Proceeds from borrowings		388,913	4,583
Repayment of borrowings		(44,400)	(33,266)
Dividends paid		-	-
Net cash provided by/(used in) financing activities		<u>344,513</u>	<u>(28,683)</u>
Net increase/(decrease) in cash held		25,012	(5,654)
Cash at beginning of financial year		97,388	103,042
Cash at end of financial year	5	<u><u>122,400</u></u>	<u><u>97,388</u></u>

The accompanying notes form part of these financial statements.

COROWA GOLF CLUB LTD
ABN: 59 001 071 110
NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 SEPTEMBER 2017

These financial statements and notes represent COROWA GOLF CLUB LTD. COROWA GOLF CLUB LTD is a company limited by shares, incorporated and domiciled in Australia

The financial statements were authorised for issue on 13 November 2017 by the directors of the company.

Note 1 Summary of Significant Accounting Policies

Basis of Preparation

The financial statements are general purpose financial statements that have been prepared in accordance with Australian Accounting Standards – Reduced Disclosure Requirements of the Australian Accounting Standards Board and the Corporations Act 2001. The company is a for-profit entity for financial reporting purposes under Australian Accounting Standards.

Australian Accounting Standards set out accounting policies that the Australian Accounting Standards Board has concluded would result in financial statements containing relevant and reliable information about transactions, events and conditions. Material accounting policies adopted in the preparation of the financial statements are presented below and have been consistently applied unless stated otherwise.

The financial statements, except for cash flow information, have been prepared on an accrual basis and are based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and financial liabilities. The amounts presented in the financial statements have been rounded to the nearest dollar.

(a) Goodwill

Goodwill is carried at cost less any accumulated impairment losses.

(b) Income Tax

The Club is exempt from income tax in terms of section 50-45 of the Income Tax Assessment Act 1987.

(c) Inventories

Inventories are measured at the lower of cost and net realisable value.

(d) Property, Plant and Equipment

Each class of property, plant and equipment is carried at cost or fair value less, where applicable, any accumulated depreciation and impairment losses.

Property

Buildings and improvements are stated at cost or deemed cost less depreciation and impairment losses.

Plant, Equipment and Water Rights

Plant, equipment and water rights are measured on the cost basis and are therefore carried at cost less accumulated depreciation and any accumulated impairment losses. In the event the carrying amount of plant and equipment is greater than the estimated recoverable amount, the carrying amount is written down immediately to the estimated recoverable amount and impairment losses are recognised either in profit or loss or as a revaluation decrease if the impairment losses relate to a revalued asset.

Depreciation

The depreciable amount of all fixed assets including buildings and capitalised lease assets, but excluding freehold land, is depreciated on a straight-line basis over the asset's useful life to the company commencing from the time the asset is held ready for use. Leasehold improvements are depreciated over the shorter of either the unexpired period of the lease or the estimated useful lives of the improvements.

The depreciation rates used for each class of depreciable assets are:

Class of Fixed Asset	Depreciation Rate
Buildings	3-33%
Plant and equipment	15-20%
Leased plant and equipment	3-15%
Poker Machines	20%
Administration & Cleaning Equipmt	15-33%
Bistro & Kitchen Equipment	5-15%
Course & Course Buildings	5-15%
Course Plant & Equipment	15%
Sporting Complex & Equipment	3-15%
Accommodation Units	3-15%
Irrigation Equipment	15%
Motel Furniture	15-20%

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

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NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 SEPTEMBER 2017

Gains and losses on disposals are determined by comparing proceeds with the carrying amount. These gains or losses are recognised in profit or loss when the item is derecognised. When revalued assets are sold, amounts included in the revaluation surplus relating to that asset are transferred to retained earnings.

(e) Leases

Lease payments for operating leases, where substantially all the risks and benefits remain with the lessor, are recognised as expenses on a straight-line basis over the lease term.

(f) Intangible Assets Other than Goodwill

Gaming Machine Licences

The Directors consider that an active market does not exist for gaming machine licences in this region and the dollar value of poker machine licences to the Club in an open and unbiased market is unable to be determined. An intangible asset for licences on hand has not been recognised in the Club's Balance Sheet.

(g) Employee Benefits

Short-term employee benefits

Provision is made for the company's obligation for short-term employee benefits. Short-term employee benefits are benefits (other than termination benefits) that are expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related service, including wages, salaries and sick leave. Short-term employee benefits are measured at the (undiscounted) amounts expected to be paid when the obligation is settled.

The company's obligations for short-term employee benefits such as wages, salaries and sick leave are recognised as part of current trade and other payables in the statement of financial position.

Other long-term employee benefits

Provision is made for employees' long service leave and annual leave entitlements not expected to be settled wholly within 12 months after the end of the annual reporting period in which the employees render the related service. Other long-term employee benefits are measured at the present value of the expected future payments to be made to employees. Expected future payments incorporate anticipated future wage and salary levels, durations of service and employee departures and are discounted at rates determined by reference to market yields at the end of the reporting period on government bonds that have maturity dates that approximate the terms of the obligations. Upon the remeasurement of obligations for other long-term employee benefits, the net change in the obligation is recognised in profit or loss as part of employee benefits expense.

The company's obligations for long-term employee benefits are presented as non-current provisions in its statement of financial position, except where the company does not have an unconditional right to defer settlement for at least 12 months after the end of the reporting period, in which case the obligations are presented as current provisions.

All employees of the Company receive defined contribution superannuation entitlements, for which the Company pays the fixed superannuation guarantee contribution (currently 9.5% of the employee's average ordinary salary) to the employee's superannuation fund of choice. All contributions in respect of employees' defined contribution entitlements are recognised as an expense when they become payable. The Company's obligation with respect to employees' defined contribution entitlements is limited to its obligation for any unpaid superannuation guarantee contributions at the end of the reporting period. All obligations for unpaid superannuation guarantee contributions are measured at the (undiscounted) amounts expected to be paid when the obligation is settled and are presented as current liabilities in the Company's statement of financial position.

(h) Provisions

Provisions are recognised when the company has a legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result and that outflow can be reliably measured. Provisions are measured using the best estimate of the amounts required to settle the obligation at the end of the reporting period.

(i) Cash and Cash Equivalents

Cash and cash equivalents include cash on hand, deposits held at call with banks, other short-term highly liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities on the statement of financial position.

(j) Revenue and Other Income

Revenue is measured at the fair value of the consideration received or receivable after taking into account any trade discounts and volume rebates allowed. Any consideration deferred is treated as the provision of finance and is discounted at a rate of interest that is generally accepted in the market for similar arrangements. The difference between the amount initially recognised and the amount ultimately received is interest revenue.

Revenue from the sale of goods is recognised at the point of delivery as this corresponds to the transfer of significant risks and rewards of ownership of the goods and the cessation of all involvement in those goods.

Interest revenue is recognised using the effective interest method, which for floating rate financial assets is the rate inherent in the instrument.

Revenue from gaming facilities together with other services to members and other patrons of the Club including green fees are recognised in the income statement.

Revenue from members' Club and sporting subscriptions are treated as revenue from rendering the services and are accounted for as revenue in the period to which the funds relate and treated as members' subscriptions in advance when received prior to year-end.

All revenue is stated net of the amount of goods and services tax.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 SEPTEMBER 2017

(k) Trade and other receivables

Trade and other receivables include amounts due from customers for goods sold and services performed in the ordinary course of business. Receivables expected to be collected within 12 months of the end of the reporting period are classified as current assets. All other receivables are classified as non-current assets.

Trade and other receivables are initially recognised at fair value and subsequently measured at amortised cost using the effective interest method, less any provision for impairment. Refer to Note 1(i) for further discussion on the determination of impairment losses.

(l) Trade and Other Payables

Trade and other payables represent the liabilities for goods and services received by the company that remain unpaid at the end of the reporting period. The balance is recognised as a current liability with the amounts normally paid within 30 days of recognition of the liability.

(m) Goods and Services Tax (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO).

Receivables and payables are stated inclusive of the amount of GST receivable or payable. The net amount of GST recoverable from, or payable to, the ATO is included with other receivables or payables in the statement of financial position.

Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities, which are recoverable from or payable to the ATO, are presented as operating cash flows included in receipts from customers or payments to suppliers.

(n) Comparative Figures

When required by Accounting Standards, comparative figures have been adjusted to conform to changes in presentation for the current financial year.

Where the company retrospectively applies an accounting policy, makes a retrospective restatement of items in the financial statements or reclassifies items in its financial statements, a third statement of financial position as at the beginning of the preceding period in addition to the minimum comparative financial statements is presented.

(o) Critical Accounting Estimates and Judgements

The directors evaluate estimates and judgements incorporated into the financial statements based on historical knowledge and best available current information. Estimates assume a reasonable expectation of future events and are based on current trends and economic data, obtained both externally and within the company.

Key judgements**(i) Provision for impairment of receivables**

The directors believe that the full amount of the accounts receivable is recoverable and no doubtful debt provision has been made as at 30 September 2017.

Note 2 Revenue and Other Income

	Note	2017 \$	2016 \$
Other revenue:			
— interest received			
— other persons		57	28
Total interest revenue on financial assets not at fair value through profit or loss		57	28
— gaming revenue		527,394	480,012
— bar revenue		659,452	588,024
— subscriptions		235,537	205,801
— course related income		464,921	499,400
— venue hire		6,318	3,702
— accommodation		307,803	313,222
— kitchen lease		-	27,455
— restaurant sales		480,726	63,347
— other revenues		128,743	109,148
Total other revenue		2,810,951	2,290,139
Total sales revenue and other revenue		2,810,951	2,290,139
Other income:			
— gain on disposal of property, plant and equipment		10,455	10,320
— Government Grants Received - Cinema Project		144,511	-
Total other income		154,966	10,320

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NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 SEPTEMBER 2017

Note 3 Profit before Income Tax

Profit before income tax from continuing operations includes the following specific expenses:

(a) Expenses

	2017 \$	2016 \$
Cost of sales	535,164	303,542
Employee benefits expense:		
— Total employee benefit expenses	1,330,114	996,589
Other expenses:		
Rental expense on operating leases		
— minimum lease payments	103,950	103,072
	103,950	103,072

Note 4 Auditor's Remuneration

	2017 \$	2016 \$
Remuneration of the auditor for:		
— auditing or reviewing the financial statements	12,000	12,000
	12,000	12,000

Note 5 Cash and Cash Equivalents

	2017 \$	2016 \$
CURRENT		
Cash at bank and on hand	123,238	97,206
Short-term bank deposits	182	182
	123,420	97,388

Reconciliation of cash

Cash at the end of the financial year as shown in the statement of cash flows is reconciled to items in the statement of financial position as follows:

	2017	2016
Cash and cash equivalents	123,420	97,388
Bank overdrafts	-	-
	123,420	97,388

A floating charge over cash and cash equivalents has been provided for certain debt. Refer to Note 12 for further detail.

Note 6 Trade and Other Receivables

	2017 \$	2016 \$
CURRENT		
Tradereceivables	43,685	30,015
	43,685	30,015
Otherreceivables	22,422	18,087
Total current trade and other receivables	66,107	48,102
NON-CURRENT		
Tradereceivables	-	-
Total non-current trade and other receivables	-	-

(a) Financial assets classified as loans and receivables

	2017 \$	2016 \$
Trade and other Receivables		
— Total Current	66,107	48,102
Total financial assets classified as loans and receivables	66,107	48,102

Note 7 Inventories

	2017 \$	2016 \$
CURRENT		
At cost:		
Clubhouse, Bar & Course	53,649	53,896
	53,649	53,896

COROWA GOLF CLUB LTD
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NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 SEPTEMBER 2017

Note 8 Other Assets

	2017 \$	2016 \$
CURRENT		
Prepayments	64,160	64,964
	<u>64,160</u>	<u>64,964</u>

Note 9 Property, Plant and Equipment

	2017 \$	2016 \$
LAND AND BUILDINGS		
Buildings at:		
— at cost	5,759,199	5,754,920
Accumulated depreciation	(5,435,910)	(5,364,869)
Total buildings	<u>323,289</u>	<u>390,051</u>
Total leasehold land and buildings	<u>323,289</u>	<u>390,051</u>

Carrying amount of all buildings had they been carried under the cost model

PLANT AND EQUIPMENT

Plant and equipment:		
At cost	3,650,562	3,390,293
Accumulated depreciation	(2,952,545)	(2,937,465)
	<u>698,017</u>	<u>452,828</u>

Permenant Water Rights at cost	349,049	349,049
	<u>349,049</u>	<u>349,049</u>

Cinema development costs		
Costs - in progress	269,258	-
	<u>269,258</u>	<u>-</u>

Total plant, equipment and water rights	<u>1,316,323</u>	<u>801,877</u>
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Total property, plant, equipment and water rights	<u>1,639,612</u>	<u>1,191,928</u>
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(a) Movements in carrying amounts

Movement in the carrying amounts for each class of property, plant and equipment between the beginning and the end of the current financial year

	Buildings \$	Plant and Equipment \$	Total \$
Balance at 1 October 2015	459,378	938,935	1,398,313
Additions	5,165	10,405	15,570
Disposals - written down value			-
Revaluation increments/(decrements)			-
Impairment losses			-
Depreciation expense	(74,492)	(147,463)	(221,955)
Carrying amount at 30 September 2016	<u>390,051</u>	<u>801,877</u>	<u>1,191,928</u>
Additions	4,279	617,881	622,160
Disposals - written down value		-	-
Revaluation increments/(decrements)			-
Impairment losses			-
Depreciation expense	(71,042)	(103,435)	(174,476)
Carrying amount at 30 September 2017	<u>323,288</u>	<u>1,316,324</u>	<u>1,639,612</u>

Note 10 Intangible Assets

	2017 \$	2016 \$
Goodwill		
Cost	54,669	54,669
Accumulated impairment losses	-	-
Carrying amount	<u>54,669</u>	<u>54,669</u>

Reconciliation of Goodwill

Balance at the beginning of the year	54,669	54,669
Additions		
Disposals		
Amortisation charge		
Impairment losses		
Closing carrying amount	<u>54,669</u>	<u>54,669</u>

COROWA GOLF CLUB LTD
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NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 SEPTEMBER 2017

Note 11 Trade and Other Payables

	Note	2017 \$	2016 \$
CURRENT			
Unsecured liabilities			
Trade payables		395,055	218,590
Sundry payables and accrued expenses		31,446	23,970
Other payables (net amount of GST payable)		3,724	2,000
— Subscriptions in Advance		119,459	113,111
— Security Deposits held		46,742	41,774
— Amounts owing to ATO		53,301	63,122
	11(a)	<u>649,727</u>	<u>462,568</u>
NON-CURRENT			
Unsecured liabilities			
Trade payables		-	-
Sundry payables and accrued expenses		-	-
Unsecured loans		-	-
Other payables (net amount of GST payable)		-	-
	11(a)	<u>-</u>	<u>-</u>
(a) Financial liabilities at amortised cost classified as trade and other payables			
Trade and other payables			
— Total Current		649,727	462,568
— Total Non-Current		-	-
		<u>649,727</u>	<u>462,568</u>
Less: other payables (net amount of GST payable)		(3,724)	(2,000)
Financial liabilities as trade and other payables		<u>646,004</u>	<u>460,568</u>

Note 12 Borrowings

	Note	2017 \$	2016 \$
CURRENT			
Bank loan secured	12(c)	-	-
Chattel Mortgages		78,823	43,200
Total current borrowings		<u>78,823</u>	<u>43,200</u>
NON-CURRENT			
Bank loan secured	12(c)	175,000	175,000
Chattel Mortgages		264,761	-
Total non-current borrowings		<u>439,761</u>	<u>175,000</u>
Total borrowings		<u>518,584</u>	<u>218,200</u>
(a) Total current and non-current secured liabilities:			
Bank overdraft		-	-
Bank loan		175,000	175,000
		<u>175,000</u>	<u>175,000</u>
(b) The carrying amounts of non-current assets pledged as security are:			
Leasehold land and buildings	9	323,289	390,051
Floating charge			
— tradereceivables	6	43,685	30,015
		<u>366,974</u>	<u>420,066</u>
(c) The bank debt is secured by a floating charge over the assets of the company.			

Lease liabilities are secured by the underlying leased assets.

Financial assets that have been pledged as part of the total collateral for the benefit of bank debt are as follows:

	Note	2017 \$	2016 \$
Cash and cash equivalents	5	123,420	97,388
Tradereceivables	6	43,685	30,015
Total financial assets pledged		<u>167,105</u>	<u>127,403</u>

The pledge over cash and cash equivalents represents a floating charge.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 SEPTEMBER 2017

Note 13 Provisions**Analysis of Provisions**

	2017	2016
CURRENT	\$	\$
Employee Benefits		
Opening balance at 1 October 2016	53,039	47,473
Additional provisions raised during year	22,494	5,566
Amounts used	-	-
Balance at 30 September 2017	75,533	53,039
Total current provisions	75,533	53,039
NON-CURRENT		
Employee Benefits		
Opening balance at 1 October 2016	22,514	41,705
Additional provisions raised during year	8,070	-
Amounts used	-	(19,191)
Balance at 30 September 2017	30,584	22,514
Total non-current provisions	30,584	22,514

Provision for Employee Benefits

Provision for employee benefits represents amounts accrued for annual leave and long service leave.

The current portion for this provision includes the total amount accrued for annual leave entitlements and the amounts accrued for long service leave entitlements that have vested due to employees having completed the required period of service. Based on past experience the Company does not expect the full amount of annual leave or long service leave balances classified as current liabilities to be settled within the next 12 months. However, these amounts must be classified as current liabilities since the Company does not have an unconditional right to defer the settlement of these amounts in the event employees wish to use their leave entitlement.

The non-current portion for this provision includes amounts accrued for long service leave entitlements that have not yet vested in relation to those employees who have not yet completed the required period of service.

Note 14 Capital and Leasing Commitments

	Note	2017 \$	2016 \$
(a) Operating Lease Commitments			
Non-cancellable operating leases contracted for but not recognised in the financial statements			
Payable — minimum lease payments			
— not later than 12 months		858,436	88,346
— between 12 months and five years		167,067	120,155
— later than five years		-	-
		1,025,503	208,501
(b) Capital Expenditure Commitments			
Capital expenditure commitments contracted for:			
Capital expenditure projects - Cinema		315,742	-
		315,742	-

Note 15 Cash Flow Information

	2017 \$	2016 \$
(a) Reconciliation of cash flows from operating activities		
with profit after income tax		
Profit after income tax	(27,437)	(168,848)
Non-cash flows in profit		
— depreciation	174,476	221,953
— net (gain)/loss on disposal of property, plant and equipment	(10,455)	-
— net (gain)/loss on disposal of investments	-	-
Changes in assets and liabilities, net of the effects of purchase and disposal of subsidiaries		
— (increase)/decrease in trade and term debtors	(18,660)	(5,041)
— (increase)/decrease in other assets	9,460	(7,082)
— (increase)/decrease in inventories	247	(15,162)
— increase/(decrease) in payables	134,435	26,401
— increase/(decrease) in provisions	30,564	(13,625)
Net cash provided by operating activities	292,629	38,596

COROWA GOLF CLUB LTD
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NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 SEPTEMBER 2017

(b) Non-cash financing and investing activities

Property, plant and equipment:

During the financial year, the company acquired plant and equipment with an aggregate fair value of \$304,980 (2016: nil) by means of chattel mortgage agreements. These acquisitions are not reflected in the statement of cash flows.

(c) Credit standby arrangement and loan facilities

The company has a bank overdraft and commercial bill facility amounting to \$275,000 (2016: \$275,000). This may be terminated at any time at the option of the bank. At 30 September 2017, \$175,000 of this facility was used (2016: \$175,000). Interest rates are variable.

Note 16 Events After the Reporting Period

Other than the following, the directors are not aware of any significant events since the end of the reporting period.

Following the strategic planning undertaken by the Board last year to make the best use of Club resources, the Club entered into a contract to install a Cinema into the Clubhouse. The project is fully funded by a NSW Government Grant of \$585,000. Costs incurred as at 30 September 2017 were \$269,257.97. The remaining \$315,742.03 will be paid in the subsequent year. The Club has claimed \$144,511 of the Grant as at the year end and the remainder of the grant is payable upon presentation of receipts. The project is expected to be completed in December 2017.

Note 17 Related Party Transactions

Transactions with related parties:

Transactions between related parties are on normal commercial terms and conditions no more favourable than those available to other parties unless otherwise stated.

The following transactions occurred with related parties:

	Note	2017 \$	2016 \$
i. Purchase of goods and services			
Other Related Parties:			
Kilara Partners for accounting services -			
Mr M McLean, President of the Club, is			
also a partner of Kilara Partners		11,043	11,034

Note 18 Financial Risk Management

The company's financial instruments consist mainly of deposits with banks, short-term investments, accounts receivable and payable, loans, bills and leases.

The totals for each category of financial instruments, measured in accordance with AASB 139 as detailed in the accounting policies to these financial statements, are as follows:

	Note	2017 \$	2016 \$
Financial Assets			
Cash and cash equivalents	5	123,420	97,388
Loans and receivables	6(a)	66,107	48,102
Total Financial Assets		<u>189,527</u>	<u>145,490</u>
Financial Liabilities			
Financial liabilities at amortised cost			
— Trade and other payables	11(a)	646,004	460,568
— Borrowings	12	518,584	218,200
Total Financial Liabilities		<u>1,164,588</u>	<u>678,768</u>

Note 19 Member's Guarantee

The company is incorporated under the Corporations Act 2001 and is an entity limited by guarantee. If the company is wound up, the constitution states that each member is required to contribute a maximum of \$2 each towards any outstanding obligations of the company. At 30 September 2017 the number of members was 2,106 (2016: 2,006).

Note 20 Company Details

The registered office of the company is:

COROWA GOLF CLUB LTD
Hume Street
SOUTH COROWA NSW 2646

The principal place of business is:

COROWA GOLF CLUB LTD
Hume Street
SOUTH COROWA NSW 2646

COROWA GOLF CLUB LTD
ABN: 59 001 071 110
DIRECTORS' DECLARATION

In accordance with a resolution of the directors of COROWA GOLF CLUB LTD, the directors of the company declare that:

1. The financial statements and notes, as set out on pages 4 to 16, are in accordance with the Corporations Act 2001 and:
 - (a) comply with Australian Accounting Standards - Reduced Disclosure Requirements; and
 - (b) give a true and fair view of the financial position as at 30 September 2017 and of the performance for the year ended on that date of the company.
2. In the directors' opinion there are reasonable grounds to believe that the company will be able to pay its debts as and when they become due and payable.

Director



Mr Malcolm McLean

Dated this 13th day of November 2017

**INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF
COROWA GOLF CLUB LTD****Report on the Audit of the Financial Report****Opinion**

We have audited the financial report of COROWA GOLF CLUB LTD (the company), which comprises the statement of financial position as at 30 September 2017, the statement of profit or loss and other comprehensive income, the statement of changes in equity and the statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies, and the directors' declaration.

In our opinion:

the accompanying financial report of COROWA GOLF CLUB LTD is in accordance with the Corporations Act 2001, including:

- i. giving a true and fair view of the company's financial position as at 30 September 2017 and of its financial performance for the year then ended; and
- ii. complying with Australian Accounting Standards - Reduced Disclosure Requirements and the Corporations Regulations 2001.

Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Report* section of our report. We are independent of the company in accordance with the auditor independence requirements of the *Corporations Act 2001* and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110: *Code of Ethics for Professional Accountants* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We confirm that the independence declaration required by the Corporations Act 2001, which has been given to the directors of COROWA GOLF CLUB LTD, would be in the same terms if given to the directors as at the time of this auditor's report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Information Other than the Financial Report and Auditor's Report Thereon

The directors are responsible for the other information. The other information comprises the information included in the company's annual report for the year ended 30 September 2017, but does not include the financial report and our auditor's report thereon. Our opinion on the financial report does not cover the other information and accordingly we do not express any form of assurance conclusion thereon. In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of the Directors for the Financial Report

The directors of the Company are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards - Reduced Disclosure Requirements and the Corporations Act 2001 and for such internal control as the directors determine is necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

COROWA GOLF CLUB LTD

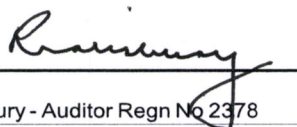
ABN: 59 001 071 110

**INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF
COROWA GOLF CLUB LTD**

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Auditor's name and signature:


Rob Salisbury - Auditor Regn No 2378

Name of firm:

Salisbury Audit Services Pty Ltd

Address:

594 David Street
ALBURY NSW 2646

Dated this

17th

day of

November

2017

COROWA GOLF CLUB LTD
SUPPLEMENTARY FINANCIAL INFORMATION (UNAUDITED)
STATEMENT OF PROFIT AND LOSS
FOR THE YEAR ENDED 30th SEPTEMBER 2017

	2017	2016
INCOME		
Bar Sales	659,452	588,024
	<u>659,452</u>	<u>588,024</u>
Less Cost of Sales	308,250	267,585
GROSS PROFIT ON HOUSE TRADING	351,202	320,439
 RESTAURANT TRADING		
Restaurant Sales	484,356	63,347
	<u>484,356</u>	<u>63,347</u>
Less Cost of Sales	219,833	28,971
GROSS PROFIT FROM RESTAURANT TRADING	264,523	34,376
 MOTEL TRADING		
Accommodation	130,245	117,385
Play & Stay Accommodation	177,558	195,837
Sundry Income	395	269
	<u>308,198</u>	<u>313,491</u>
 MOTEL EXPENSES		
Salaries and Wages	79,003	106,300
Superannuation	7,425	9,718
Payroll Tax	2,011	583
Staff Entitlements Provided for	7,851	505
Workers Compensation Insurance	2,341	2,925
Promotional Expenses	1,662	1,867
Purchases	6,496	6,986
Maintenance - Buildings	0	516
Maintenance - Plant & Equipment	4,762	5,475
Bank Charges	(2)	(5)
Electricity & Gas	14,913	13,171
Telephone	370	354
Cleaning Materials and Waste Disposal	2,469	3,228
Laundry - Motel Linen	12,396	11,720
Sundry	0	172
	<u>141,697</u>	<u>163,515</u>
MOTEL CONTRIBUTION (before Depreciation)	166,501	149,976
 OTHER INCOME		
Subscriptions	235,537	205,801
Gaming Revenue	527,394	480,021
Green and Competition Fees	459,759	495,561
Cart & Water Levy	5,571	4,240
Interest Income	57	28
Bingo Income	8,627	9,022
Kitchen Lease	0	27,455
Night of Surprises Raffles	437	1,143
Entertainment Income	0	1,323
Workers Compensation Reimbursements	2,632	3,701
Venue Hire	5,805	3,559
Vending Machine Takings	2,771	2,510
Special Raffle Takings	21,894	19,003
Sponsorship & Donations	39,864	34,253
Profit/(Loss) on Disposal of Plant	10,455	0
Profit on sale temporary water	3,800	10,320
Training Subsidies	6,045	1,500
Diesel Fuel Rebate	11,103	8,815
Cart Shed Rental	14,951	9,265
Sundry Income	17,857	18,080
	<u>1,374,559</u>	<u>1,335,600</u>
OTHER INCOME		
TOTAL INCOME	2,156,785	1,840,391

COROWA GOLF CLUB LTD
SUPPLEMENTARY FINANCIAL INFORMATION (UNAUDITED)
STATEMENT OF PROFIT AND LOSS
FOR THE YEAR ENDED 30th SEPTEMBER 2017

EXPENSES		
Salaries and Wages	1,059,530	781,867
Superannuation	97,576	69,574
Payroll Tax	23,240	4,773
Workers Compensation	17,596	16,567
Staff Entitlements Provided for	22,713	(14,130)
Other Staff Costs	10,828	17,907
Bingo Costs	15,865	15,949
Advertising	7,692	9,406
Courtesy Service	982	(3,162)
Club Promotions	34,406	32,888
Members Discount	8,386	0
Golf Promotion	26,988	21,964
Entertainment Expense	33,139	24,280
Trophies and Presentations	30,186	27,639
Donations and Sponsorship	15,224	6,673
Poker Machine Tax & Fees	25,498	24,750
Taxes Licences and Subscriptions	82,427	75,061
Land Rental/Water Rights	19,174	19,230
Water Rates	20,466	15,833
Building Maintenance	2,656	1,270
Equipment Maintenance	79,030	99,366
Course Maintenance	91,341	96,656
Restaurant Supplies	2,711	1,495
Interest Expense	23,289	27,810
Bank and other Financial Charges	9,521	8,262
Electricity and Gas	119,238	116,306
Telephone and Postage	13,086	15,571
Cleaning Costs	19,216	18,646
Directors Expenses	228	729
Printing and Stationery	10,021	8,819
Audit, Accounting, Legal and Consultant Fees	25,316	23,034
Golf Professional Fees	45,138	46,376
Insurance and Security	53,837	70,885
Equipment Hire/Lease/Rental	105,035	103,316
Sundry Expenses	2,679	1,676
TOTAL DIRECT EXPENSES	2,154,258	1,787,286
TRADING SURPLUS/(DEFICIT)	2,527	53,105
Depreciation & Amortisation	174,475	221,953
NET OPERATING PROFIT/(LOSS)	(171,948)	(168,848)
OTHER NON TRADING INCOME		
NSW Government Grant	144,511	0
	144,511	0
NET PROFIT/(LOSS)	(27,437)	(168,848)